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## LAI FUNG HOLDINGS

Lai Fung Holdings Limited  
(Incorporated in the Cayman Islands with limited liability)  
(Stock Code: 1125)

### ANNOUNCEMENT OF FINAL RESULTS FOR THE YEAR ENDED 31 JULY 2018

#### RESULTS

The board of directors (the "**Board**") of Lai Fung Holdings Limited (the "**Company**") is pleased to announce the consolidated results of the Company and its subsidiaries (the "**Group**") for the year ended 31 July 2018 together with the comparative figures for the previous year as follows:

#### Consolidated Income Statement

For the year ended 31 July 2018

	Notes	2018 HK\$'000	2017 HK\$'000
<b>TURNOVER</b>	3	<b>950,822</b>	1,326,682
Cost of sales		<u>( 271,505)</u>	<u>( 662,438)</u>
Gross profit		<b>679,317</b>	664,244
Other income and gains		<b>191,237</b>	151,596
Selling and marketing expenses		( 41,315)	( 93,629)
Administrative expenses		( 312,126)	( 300,597)
Other operating expenses, net		( 56,084)	( 124,050)
Fair value gains on cross currency swaps		-	111,657
Fair value gains on investment properties		<u><b>860,037</b></u>	<u>800,104</u>
<b>PROFIT FROM OPERATING ACTIVITIES</b>	4	<b>1,321,066</b>	1,209,325
Finance costs	5	( 205,090)	( 166,083)
Share of profits of joint ventures		<b>440,221</b>	609,562
Share of losses of associates		<u>( 192)</u>	<u>-</u>
<b>PROFIT BEFORE TAX AND TAX INDEMNITY</b>		<b>1,556,005</b>	1,652,804
Tax	6	( 357,229)	( 556,156)
Tax indemnity	6	<u><b>92,695</b></u>	<u>493,936</u>
<b>PROFIT FOR THE YEAR</b>		<u><b>1,291,471</b></u>	<u>1,590,584</u>
<b>ATTRIBUTABLE TO:</b>			
Owners of the Company		<b>1,180,117</b>	1,477,452
Non-controlling interests		<u><b>111,354</b></u>	<u>113,132</u>
		<u><b>1,291,471</b></u>	<u>1,590,584</u>
<b>EARNINGS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY:</b>	8		
Basic		<u><b>HK\$3.615</b></u>	<u>HK\$4.547</u>
Diluted		<u><b>HK\$3.600</b></u>	<u>HK\$4.542</u>

Consolidated Statement of Comprehensive Income  
For the year ended 31 July 2018

	<b>2018</b> <b>HK\$'000</b>	2017 HK\$'000
PROFIT FOR THE YEAR	<b>1,291,471</b>	1,590,584
OTHER COMPREHENSIVE INCOME/(EXPENSES) TO BE RECLASSIFIED TO THE INCOME STATEMENT IN SUBSEQUENT PERIODS, NET OF TAX		
Exchange differences arising on translation to presentation currency	( 208,768)	( 134,482)
Share of other comprehensive income/(expenses) of joint ventures	( 9,457)	2,934
Share of other comprehensive expenses of an associate	( 15)	-
Cash flow hedges:		
Effective portion of changes in fair value of hedging instruments arising during the year	<b>161,845</b>	( 101,887)
Reclassification adjustments for exchange gain/(loss) included in the consolidated income statement	( 134,959)	69,653
	<b>26,886</b>	( 32,234)
Release of reserve upon maturity of cross currency swaps	( 35,055)	-
	<b>( 226,409)</b>	( 163,782)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	<b><u>1,065,062</u></b>	<u>1,426,802</u>
ATTRIBUTABLE TO:		
Owners of the Company	<b>964,858</b>	1,314,396
Non-controlling interests	<b>100,204</b>	112,406
	<b><u>1,065,062</u></b>	<u>1,426,802</u>

## Consolidated Statement of Financial Position

As at 31 July 2018

	Notes	2018 HK\$'000	2017 HK\$'000
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment		2,409,449	1,703,731
Prepaid land lease payments		4,183	4,397
Investment properties		18,207,822	16,457,221
Properties under development		407,899	1,341,974
Investments in joint ventures		1,849,437	1,387,570
Investments in associates		5,932	343
Derivative financial instruments		2,531	-
Total non-current assets		<u>22,887,253</u>	<u>20,895,236</u>
<b>CURRENT ASSETS</b>			
Properties under development		1,718,163	213,818
Completed properties for sale		776,776	904,811
Debtors, deposits and prepayments	9	370,458	256,671
Prepaid tax		37,687	42,844
Pledged and restricted time deposits and bank balances		1,073,642	571,022
Cash and cash equivalents		1,364,285	2,057,346
		<u>5,341,011</u>	<u>4,046,512</u>
Asset classified as held for sale	10	-	278,531
Total current assets		<u>5,341,011</u>	<u>4,325,043</u>
<b>CURRENT LIABILITIES</b>			
Creditors and accruals	11	1,421,643	957,047
Deposits received and deferred income		369,789	245,024
Interest-bearing bank loans		200,669	82,031
Fixed rate senior notes	12	-	2,080,366
Derivative financial instruments		-	208,223
Loans from a joint venture		218,542	192,731
Tax payable		112,982	104,958
Total current liabilities		<u>2,323,625</u>	<u>3,870,380</u>
<b>NET CURRENT ASSETS</b>		<u>3,017,386</u>	<u>454,663</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>25,904,639</u>	<u>21,349,899</u>

**Consolidated Statement of Financial Position (continued)***As at 31 July 2018*

	Note	2018 HK\$'000	2017 HK\$'000
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<b>25,904,639</b>	21,349,899
<b>NON-CURRENT LIABILITIES</b>			
Long-term deposits received		144,235	140,240
Interest-bearing bank loans		3,572,464	2,814,062
Advances from a former substantial shareholder		53,719	54,143
Loans from a fellow subsidiary		248,509	218,279
Loans from a joint venture		426,156	649,779
Guaranteed notes	13	2,725,518	-
Deferred tax liabilities		2,945,714	2,704,032
Total non-current liabilities		<u>10,116,315</u>	<u>6,580,535</u>
		<u>15,788,324</u>	<u>14,769,364</u>
<b>EQUITY</b>			
<b>Equity attributable to owners of the Company</b>			
Issued capital		1,635,221	1,628,509
Reserves		<u>13,867,646</u>	<u>12,955,602</u>
		<u>15,502,867</u>	14,584,111
<b>Non-controlling interests</b>		<u>285,457</u>	<u>185,253</u>
		<u>15,788,324</u>	<u>14,769,364</u>

## Notes to Consolidated Financial Statements

### 1. BASIS OF PREPARATION

These financial statements have been prepared in accordance with Hong Kong Financial Reporting Standards ("**HKFRSs**") (which include all Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards ("**HKASs**") and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants, accounting principles generally accepted in Hong Kong and the disclosure requirements of the Hong Kong Companies Ordinance. They have been prepared under the historical cost convention, except for completed investment properties, certain investment properties under construction and derivative financial instruments, which have been measured at fair value. Non-current asset classified as held for sale is stated at the lower of its carrying amount and fair value less costs to sell. These financial statements are presented in Hong Kong dollars ("**HK\$**") and all values are rounded to the nearest thousand except when otherwise indicated.

### 2. CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The Group has adopted the following amendments to HKFRSs for the first time for the current year's financial statements:

Amendments to HKAS 7	<i>Disclosure Initiative</i>
Amendments to HKAS 12	<i>Recognition of Deferred Tax Assets for Unrealised Losses</i>
Amendments to HKFRS 12 included in Annual Improvements to HKFRS 2014-2016 Cycle	<i>Disclosure of Interests in Other Entities: Clarification of the Scope of HKFRS 12</i>

Amendments to HKAS 7 require an entity to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flow and non-cash changes.

Other than as explained above regarding the impact of Amendments to HKAS 7, the adoption of the above amendments to HKFRSs has had no significant financial effect on the financial statements.

### 3. OPERATING SEGMENT INFORMATION

	<u>Property development</u>		<u>Property investment</u>		<u>Consolidated</u>	
	2018 HK\$'000	2017 HK\$'000	2018 HK\$'000	2017 HK\$'000	2018 HK\$'000	2017 HK\$'000
<b>Segment revenue/results:</b>						
Segment revenue						
Sales to external customers	<b>184,633</b>	624,592	<b>766,189</b>	702,090	<b>950,822</b>	1,326,682
Other revenue	<b>2,599</b>	1,617	<b>140,545</b>	120,634	<b>143,144</b>	122,251
Total	<b>187,232</b>	626,209	<b>906,734</b>	822,724	<b>1,093,966</b>	1,448,933
Segment results	<b>5,026</b>	44,340	<b>1,352,493</b>	1,167,066	<b>1,357,519</b>	1,211,406
Interest income from bank deposits					<b>38,887</b>	22,595
Unallocated gains					<b>9,206</b>	6,750
Unallocated expenses, net					<b>( 84,546)</b>	( 31,426)
Profit from operating activities					<b>1,321,066</b>	1,209,325
Finance costs					<b>( 205,090)</b>	( 166,083)
Share of profits of joint ventures	<b>440,221</b>	609,562	-	-	<b>440,221</b>	609,562
Share of losses of associates	-	-	<b>( 192)</b>	-	<b>( 192)</b>	-
Profit before tax and tax indemnity					<b>1,556,005</b>	1,652,804
Tax					<b>(357,229)</b>	( 556,156)
Tax indemnity					<b>92,695</b>	493,936
Profit for the year					<b>1,291,471</b>	1,590,584
<b>Segment assets/liabilities:</b>						
Segment assets	<b>2,937,785</b>	2,502,894	<b>20,702,350</b>	18,240,394	<b>23,640,135</b>	20,743,288
Investments in joint ventures	<b>1,849,437</b>	1,387,570	-	-	<b>1,849,437</b>	1,387,570
Investments in associates	-	-	<b>5,932</b>	343	<b>5,932</b>	343
Unallocated assets					<b>2,732,760</b>	2,810,547
Asset classified as held for sale					<b>-</b>	278,531
Total assets					<b>28,228,264</b>	25,220,279
Segment liabilities	<b>685,496</b>	439,278	<b>1,133,938</b>	767,616	<b>1,819,434</b>	1,206,894
Unallocated liabilities					<b>10,620,506</b>	9,244,021
Total liabilities					<b>12,439,940</b>	10,450,915

During the year, no single customer accounted for over 10% of the Group's total turnover (2017: Nil).

No further geographical segment information is presented as over 90% of the Group's revenue is derived from Mainland China.

### 3. OPERATING SEGMENT INFORMATION (continued)

	<b>Property development</b>		<b>Property investment</b>		<b>Consolidated</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
	<b>HK\$'000</b>	<b>HK\$'000</b>	<b>HK\$'000</b>	<b>HK\$'000</b>	<b>HK\$'000</b>	<b>HK\$'000</b>
<b>Other segment information:</b>						
Depreciation	<b>1,887</b>	2,248	<b>71,743</b>	65,090	<b>73,630</b>	67,338
Corporate and other unallocated depreciation					<b>4,803</b>	4,888
					<b>78,433</b>	<b>72,226</b>
Capital expenditure	<b>1,098</b>	1,142	<b>1,388,698</b>	1,340,700	<b>1,389,796</b>	1,341,842
Corporate and other unallocated capital expenditure					<b>408</b>	2,022
					<b>1,390,204</b>	<b>1,343,864</b>
Fair value gains on investment properties	-	-	<b>860,037</b>	800,104	<b>860,037</b>	800,104
Reversal of write-down/(write-down) of completed properties for sale to net realisable value	( 122)	3,829	-	-	( 122)	3,829
Write-down of properties under development to net realisable value	<b>38,222</b>	-	-	-	<b>38,222</b>	-
Compensation received on return of land use right to the local authority	-	6,801	-	-	-	6,801
Gain on swap of properties	-	-	<b>41,379</b>	-	<b>41,379</b>	-
Loss on disposal of items of property, plant and equipment	<b>19</b>	34	<b>2,296</b>	208	<b>2,315</b>	242

#### 4. PROFIT FROM OPERATING ACTIVITIES

The Group's profit from operating activities is arrived at after charging/(crediting):

	Note	2018 HK\$'000	2017 HK\$'000
Property management fee income <sup>φ</sup>		( 116,929)	( 108,194)
Interest income from bank deposits <sup>φ</sup>		( 38,887)	( 22,595)
Cost of completed properties sold		102,356	509,032
Outgoings in respect of rental income		169,149	153,406
Total cost of sales		<u>271,505</u>	<u>662,438</u>
Depreciation <sup>#</sup>		78,433	72,226
Ineffective portion of the effective hedge recognised in profit or loss*		-	7,925
Amortisation of prepaid land lease payments Capitalised in properties under development		16,023 ( 15,835)	15,413 ( 15,235)
		<u>188</u>	<u>178</u>
Foreign exchange differences, net*		31,509	58,715
Loss on disposal of items of property, plant and equipment <sup>#</sup>		2,315	242
Compensation received on return of land use right to the local authority*		-	( 6,801)
Contingent rents		( 14,248)	( 13,112)
Gain on swap of properties*	10	( 41,379)	-
Write-down/(reversal of write-down) of completed properties for sale to net realisable value*		122	( 3,829)
Write-down of properties under development to net realisable value*		38,222	-
Fair value gains on cross currency swaps**		<u>( 38,049)</u>	<u>(111,657)</u>

<sup>φ</sup> These items are included in "Other income and gains" on the face of the consolidated income statement.

<sup>#</sup> The depreciation charge of HK\$61,457,000 (2017: HK\$59,380,000) for serviced apartments and related leasehold improvements and the loss on disposal of items of property, plant and equipment of HK\$2,315,000 (2017: HK\$242,000) are included in "Other operating expenses, net" on the face of the consolidated income statement.

\* These items of expenses/(income) are included in "Other operating expenses, net" on the face of the consolidated income statement.

\*\* During the year ended 31 July 2018, the item is included in "Other operating expenses, net" on the face of the consolidated income statement. During the year ended 31 July 2017, the item was presented on the face of the consolidated income statement.



## 5. FINANCE COSTS

	2018 HK\$'000	2017 HK\$'000
Interest on:		
Bank loans	167,789	138,726
Fixed rate senior notes	103,767	140,957
Guaranteed notes	78,557	-
Loans from a joint venture	28,189	25,668
Amortisation of:		
Bank loans	19,152	19,055
Fixed rate senior notes	6,349	8,145
Guaranteed notes	2,260	-
Bank financing charges and direct costs	<u>13,376</u>	<u>12,689</u>
	<b>419,439</b>	<b>345,240</b>
Less: Capitalised in properties under development	( 86,602)	( 91,480)
Capitalised in investment properties under construction	( 81,436)	( 62,586)
Capitalised in construction in progress	( 46,311)	( 25,091)
	<u>(214,349)</u>	<u>(179,157)</u>
Total finance costs	<u><b>205,090</b></u>	<u><b>166,083</b></u>

## 6. TAX AND TAX INDEMNITY

### (a) Tax

No provision for Hong Kong profits tax had been made as the Group had no estimated assessable profits arising in Hong Kong during the year (2017: Nil). Taxes on profits assessable elsewhere had been calculated at the tax rates prevailing in the jurisdictions in which the Group operates.

	2018 HK\$'000	2017 HK\$'000
Current - Mainland China		
Corporate income tax ("CIT")	<u>56,625</u>	<u>59,843</u>
Land appreciation tax ("LAT")		
Charge for the year	27,157	58,391
Underprovision in prior years	-	122,258
	<u>27,157</u>	<u>180,649</u>
Deferred	<u>273,447</u>	<u>315,664</u>
Total tax charge for the year	<u><b>357,229</b></u>	<u><b>556,156</b></u>

## 6. TAX AND TAX INDEMNITY (CONTINUED)

### (b) Tax indemnity

In connection with the listing of the Company on the Stock Exchange (currently on the Main Board), a tax indemnity deed was signed on 12 November 1997, pursuant to which Lai Sun Development Company Limited ("LSD") has undertaken to indemnify the Group in respect of certain potential Mainland China CIT and LAT payable or shared by the Group in consequence of the disposal of certain property interests attributable to the Group through its subsidiaries and its joint ventures as at 31 October 1997. During the year, tax indemnity of HK\$92,695,000 (2017: HK\$493,936,000) was received from LSD in relation to the CIT and LAT incurred and paid by the Group or its joint ventures which is attributable to the disposal of certain properties located in Guangzhou, Mainland China.

## 7. DIVIDEND

	2018 HK\$'000	2017 HK\$'000
Final dividend paid in respect of the year ended 31 July 2017 (2017: final dividend paid in respect of the year ended 31 July 2016)	<u>65,184</u>	<u>58,420</u>
Proposed final – HK\$0.20 (2017: HK\$0.20) per ordinary share	<u>65,409</u>	<u>65,148</u>

The proposed final dividend for the year is subject to the approval of the Company's shareholders at the forthcoming annual general meeting.

On 15 December 2017, the Company's shareholders approved at the annual general meeting a final dividend of HK\$0.20 per share payable in cash with a scrip dividend alternative (the "**2017 Scrip Dividend Scheme**") for the year ended 31 July 2017 (the "**2017 Final Dividend**"). During the year ended 31 July 2018, 1,122,400 new shares of HK\$5.0 each were issued by the Company at a deemed price of HK\$12.592 per share, credited as fully paid, to shareholders of the Company who had elected to receive scrip shares in lieu of cash under the 2017 Scrip Dividend Scheme to settle HK\$14,133,000 of the 2017 Final Dividend. The remainder of the 2017 Final Dividend of HK\$51,051,000 was satisfied by cash.

Further details of the 2017 Scrip Dividend Scheme are set out in the Company's circular dated 3 January 2018.

## 8. EARNINGS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY

The calculation of basic earnings per share amounts was based on the profit for the year attributable to owners of the Company of HK\$1,180,117,000 (2017: HK\$1,477,452,000), and the weighted average number of ordinary shares of 326,434,171 (2017: 324,941,534, as adjusted to reflect the effect of the Share Consolidation as defined below) in issue during the year. The shareholders of the Company approved at the extraordinary general meeting held on 14 August 2017 that every fifty issued and unissued ordinary shares of HK\$0.10 each are consolidated into one ordinary share of HK\$5.00 each in the share capital of the Company with effect from 15 August 2017 (the "**Share Consolidation**").

The calculation of diluted earnings per share amounts was based on the profit for the year attributable to owners of the Company as used in the basic earnings per share calculation. The weighted average number of ordinary shares used in the calculation is the number of ordinary shares in issue during the year, as used in the basic earnings per share calculation and the weighted average number of ordinary shares assumed to have been issued at no consideration on the deemed exercise of all dilutive potential ordinary shares into ordinary shares.

The calculations of basic and diluted earnings per share are based on:

	<b>2018</b>	2017
	<b>HK\$'000</b>	HK\$'000
<u>Earnings</u>		
Profit attributable to owners of the Company used in the basic earnings per share calculation	<u><b>1,180,117</b></u>	<u>1,477,452</u>
	Number of shares	
	<b>2018</b>	2017
<u>Shares</u>		
Weighted average number of ordinary shares in issue during the year used in the basic earnings per share calculation	<b>326,434,171</b>	324,941,534
Effect of dilution – weighted average number of ordinary shares:		
Share options	<u><b>1,352,897</b></u>	<u>357,669</u>
	<u><b>327,787,068</b></u>	<u>325,299,203</u>

## 9. DEBTORS, DEPOSITS AND PREPAYMENTS

The Group maintains various credit policies for different business operations in accordance with business practices and market conditions in which the respective subsidiaries operate. Sales proceeds receivable from the sale of properties are settled in accordance with the terms of the respective contracts. Rent and related charges in respect of the leasing of properties are receivable from tenants, and are normally payable in advance with rental deposits received in accordance with the terms of the tenancy agreements. Serviced apartment charges are mainly settled by customers on a cash basis except for those corporate clients who maintain credit accounts with the Group, the settlement of which is in accordance with the respective agreements. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk. Trade receivables of the Group were interest-free.

The Group did not hold any collateral or other credit enhancements over these balances.

An ageing analysis of the trade receivables as at the end of the reporting period, based on payment due date, is as follows:

	<b>2018</b> <b>HK\$'000</b>	2017 HK\$'000
Trade receivables, net:		
Within one month	<b>87,563</b>	103,530
One to three months	<b>2,784</b>	2,897
Over three months	<b>3,334</b>	3,794
	<b>93,681</b>	110,221
Other receivables, deposits and prepayments	<b>276,777</b>	146,450
Total	<b>370,458</b>	256,671

## 10. ASSET CLASSIFIED AS HELD FOR SALE

The Transaction (as defined and disclosed in note 22 to the Group's audited consolidated financial statements for the year ended 31 July 2017) was completed during the year ended 31 July 2018 and a gain of HK\$41,379,000 was recognised and included in "Other operating expenses, net" on the face of the consolidated income statement.

## 11. CREDITORS AND ACCRUALS

An ageing analysis of the trade payables as at the end of the reporting period, based on payment due date, is as follows:

	<b>2018</b> <b>HK\$'000</b>	2017 HK\$'000
Trade payables:		
Within one month	<b>178,907</b>	201,075
One to three months	<b>46,067</b>	4,244
Over three months	<b>264</b>	552
	<b>225,238</b>	205,871
Accruals and other payables	<b>1,196,405</b>	751,176
Total	<b>1,421,643</b>	957,047

## 12. FIXED RATE SENIOR NOTES

### **RMB1,800,000,000 6.875% Senior Notes due 2018**

On 25 April 2013, the Company issued RMB1,800,000,000 of 6.875% fixed rate senior notes, which were matured on 25 April 2018 for bullet repayment. The fixed rate senior notes bear interest from 25 April 2013 and are payable semi-annually in arrears on 25 April and 25 October of each year, commencing on 25 October 2013. The fixed rate senior notes were listed on the Stock Exchange.

The fixed rate senior notes have been fully redeemed on the maturity date during the year ended 31 July 2018.

## 13. GUARANTEED NOTES

### **US\$350,000,000 5.65% Guaranteed Notes due 2023**

On 18 January 2018, Lai Fung Bonds (2018) Limited, a wholly-owned subsidiary of the Company issued US\$350,000,000 of 5.65% fixed rate guaranteed notes, which will mature on 18 January 2023 for bullet repayment. The guaranteed notes bear interest from 18 January 2018 and are payable semi-annually in arrears on 18 January and 18 July of each year, commencing on 18 July 2018. The guaranteed notes are listed on the Stock Exchange.

The guaranteed notes are guaranteed by the Company and also have the benefit of a keepwell deed and a deed of equity interest purchase undertaking from LSD.

## 14. EVENTS AFTER REPORTING PERIOD

On 28 May 2018, Transtrend Holdings Limited ("**Offeror**", a wholly-owned subsidiary of LSD) made a conditional voluntary general cash offer ("**eSun Offer**") to acquire all of the issued shares of eSun Holdings Limited ("**eSun**, the then ultimate holding company of the Company") (other than those already held or agreed to be acquired by LSD, the Offeror or their respective subsidiaries) ("**eSun Share Offer**"), and to cancel all the outstanding share options of eSun. Details are set out in a joint announcement of the Company, LSD, Lai Sun Garment (International) Limited ("**LSG**", the ultimate holding company of LSD), eSun and the Offeror on 28 May 2018.

On 25 July 2018, the eSun Share Offer became unconditional as to the receipt of valid acceptance of share offer in respect of such number of the shares of eSun which, together with the shares of eSun already held or agreed to be acquired by LSD and the Offeror, would result in LSD and the Offeror holding in aggregate more than 50% of the voting shares in eSun. Details are set out in a joint announcement of eSun, LSD and the Offeror on 25 July 2018.

On 8 August 2018, all resolutions in relation to the eSun Offer proposed at the general meetings of LSG and LSD were duly passed by way of poll. Accordingly, all of the conditions to the eSun Offer have been fulfilled or waived by the Offeror and the eSun Offer became unconditional in all respects on 8 August 2018. Details are set out in a joint announcement of the Company, LSD, LSG, eSun and the Offeror on 8 August 2018. Since then, LSG has become the ultimate holding company of the Company.

## FINAL DIVIDEND AND BOOK CLOSE DATES

The Board has recommended a final dividend of HK\$0.20 per share for the year ended 31 July 2018 (2017: HK\$0.20 per share) payable to shareholders ("**Shareholders**") whose names appear on the Hong Kong Branch Register of Members of the Company ("**Register of Members**") at the close of business on Friday, 4 January 2019. Subject to the approval of Shareholders at the forthcoming annual general meeting of the Company ("**AGM**"), the proposed final dividend, will be payable in cash, with an option for the Shareholders to receive new fully paid shares of par value of HK\$5.00 each in the share capital of the Company in lieu of cash, or partly in cash and partly in new shares under the scrip dividend scheme (the "**Scrip Dividend Scheme**").

A circular containing details of the Scrip Dividend Scheme and the relevant election form are expected to be sent to the Shareholders on or about Thursday, 10 January 2019.

The Scrip Dividend Scheme is conditional upon the passing of the resolution relating to the payment of final dividend at the AGM and the granting of the listing of and permission to deal in new shares to be issued under the Scrip Dividend Scheme by the Listing Committee of The Stock Exchange of Hong Kong Limited ("**Stock Exchange**").

Final dividend will be distributed, and the share certificates to be issued under the Scrip Dividend Scheme will be sent on Wednesday, 13 February 2019 to the Shareholders whose names appear on the Register of Members on Friday, 4 January 2019.

The Register of Members will be closed on Thursday, 3 January 2019 and Friday, 4 January 2019, during which period no transfer of shares will be registered. In order to qualify for the proposed final dividend, all relevant transfer document(s) and share certificate(s) must be lodged with the Company's branch share registrar in Hong Kong, Tricor Tengis Limited at Level 22, Hopewell Centre, 183 Queen's Road East, Hong Kong for registration no later than 4:30 p.m. on Wednesday, 2 January 2019.

## MANAGEMENT DISCUSSION AND ANALYSIS

### BUSINESS REVIEW AND OUTLOOK

Major economies around the world continue to navigate in uncertain waters during the year under review. The capital market has demonstrated steadiness backed by cautious optimism despite a delicate economic outlook, punctuated by global events such as elections in Europe, uncertainties surrounding the terms of Brexit, domestic terror events in the United States and Europe and the more recent trade disputes between the USA and China. Some of these events are likely to linger in the near future and continue to cast a shadow on the outlook.

Notwithstanding the seemingly turbulent environment, the Chinese Government continued to forge ahead and delivered stable economic growth through a combination of proactive fiscal policy and prudent monetary policy. However some sectors such as exports, weakened further as a result of lackluster global economic performance and trade disputes with the USA. Some of the slowdown has been countered by promoting other sectors and raising domestic consumption, however the longer term impact remains to be seen. The property sector has been a beneficiary of this as observed in various land auctions and transaction values recently. We believe the property sector will remain an important economic pillar and continues to be shaped significantly by government policies. The Chinese Government's approach to the economy is certainly good news to the sector in the long run and supportive fiscal policy would be beneficial to investors and developers alike. Under the current leadership of the Chinese Government, we can expect continued stability and continuity going forward.

The Group's regional focus and rental-led strategy has demonstrated resilience in recent years. The rental portfolio of approximately 3.3 million square feet, primarily in Shanghai and Guangzhou, delivered steady performance in rental income at close to full occupancies for the key assets. The asset swap transaction as announced on 15 January 2015 in relation to Guangzhou Lai Fung Tower, the office block of Guangzhou Eastern Place Phase V, was completed in August 2017. This enables the Group to consolidate its ownership of Guangzhou Lai Fung Tower completely and provide additional flexibility and strategic value to the Group. The total gross floor area ("**GFA**") of this property owned by the Group increased to approximately 705,500 square feet excluding car-parking spaces from approximately 626,700 square feet as at 31 July 2017 and the commercial area and the office building of this property excluding a self-use area have been fully leased.

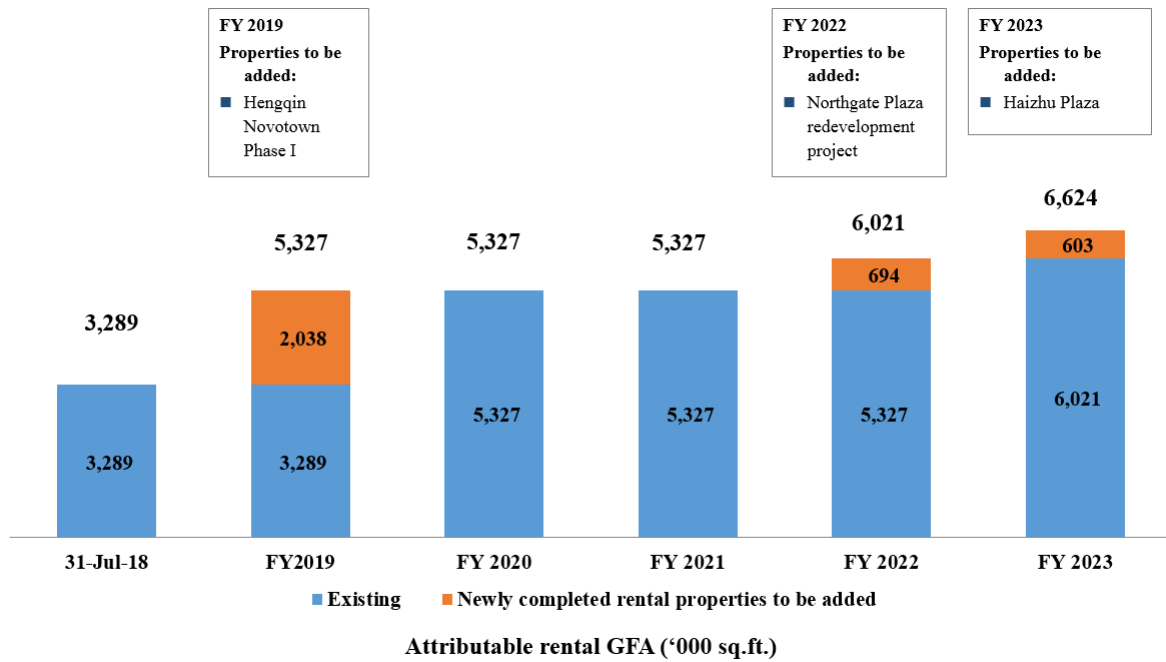
The Group has a number of projects in various stages of development in Shanghai, Guangzhou, Zhongshan and Hengqin. The rental portfolio is expected to increase from approximately 3.3 million square feet to approximately 6.6 million square feet through developing the existing projects on hand over the next few years. Foundation works for the combined redevelopment of Shanghai Northgate Plaza I, Northgate Plaza II and the Hui Gong Building commenced in September 2017. The redevelopment plan includes an office tower, a shopping arcade and underground car-parking spaces and is expected to add a total GFA of approximately 693,600 square feet excluding car-parking spaces to the rental portfolio of the Group.

The construction works of Phase I of the Novotown project in Hengqin ("**Novotown**") commenced at the end of 2015 and is now progressing at a good pace. The completion is expected to be in the first half of 2019. The Group and Dr. Ing. h.c. F. Porsche AG ("**Porsche**") did not reach a final agreement in relation to the licensing of Porsche's intellectual property rights and the provision of consultation services for the development of the auto experience theme centre in Phase II of Novotown prior to the expiration of the framework agreement entered into in September 2017. In November 2017, the Group entered into a cooperation agreement with Harrow International (China) Management Services Limited and ILA Holdings Limited bringing Harrow International China Group, the world's leading learning institution, to set up an Innovation Leadership Academy Hengqin ("**ILA Hengqin**") in Hengqin, Zhuhai. The cooperation aims to enhance the general education experience in Hengqin and across the region catering for learning needs of local and overseas families residing within the Pearl River Delta area, including Hengqin, Zhuhai, Macau and the Greater Bay Area. The ILA Hengqin is planned to be launched in Phase II of the Novotown project in Hengqin, subject to the acquisition of the land for Phase II. Discussions between the Group and the Hengqin government regarding the land concession and the Phase II development of the Novotown are ongoing. The Group is proactively exploring business opportunities with various international brands to create unique personalised entertainment offerings.

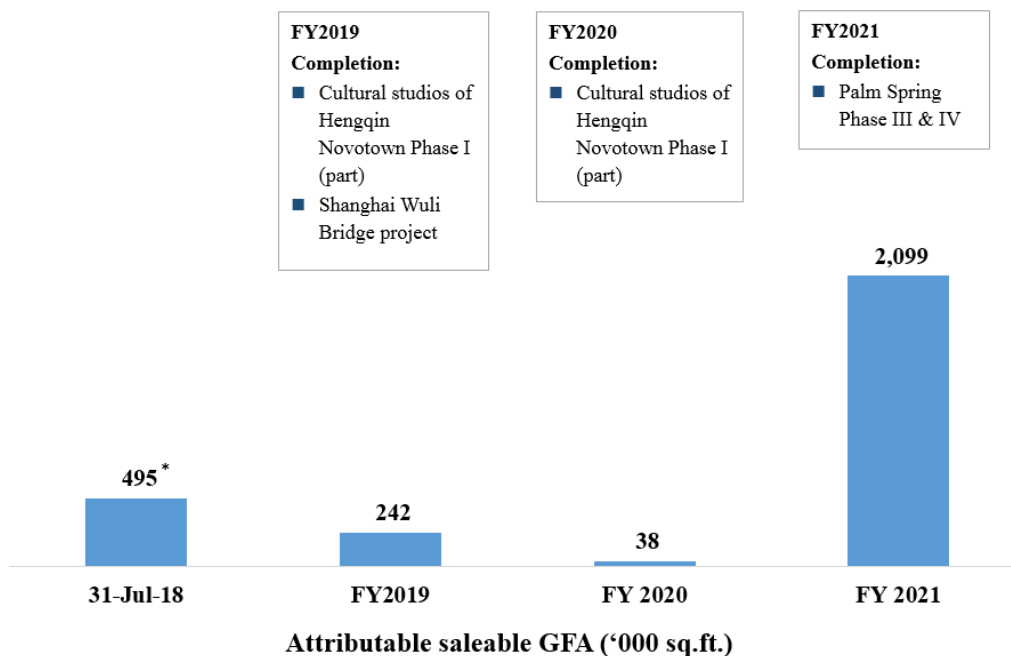
The remaining residential units in Zhongshan Palm Spring and the cultural studios of Hengqin Novotown Phase I are expected to contribute to the income of the Group in the coming financial years. The Group will continue its prudent and flexible approach in growing its landbank.

Set out below is the expected growth of the rental portfolio of the Group and the pipeline of development projects of the Group as at 31 July 2018:

### Rental Portfolio



### For-sale Projects



\* Excluding commercial portion of the Zhongshan Palm Spring for self-use.



The share consolidation on a 1-for-50 basis ("**Share Consolidation**") and change in board lot size from 20,000 shares to 400 shares announced by the Group on 18 July 2017 is effective from 15 August 2017. It is hoped that this will make investing in the shares of the Group more attractive to a broader range of investors, in particular to institutional investors whose house rules might otherwise prohibit or restrict trading in securities that are priced below a prescribed floor, and thus help to further broaden the shareholder base of the Company.

From August to September 2018, the Company went through a mandatory general offer ("**Lai Fung Offer**") triggered by LSD making a voluntary general offer to acquire shares of eSun that were not owned by LSD. The Lai Fung Offer closed on 13 September 2018. As at the date of this results announcement, the Company remains a 50.60%-owned subsidiary of eSun.

As at 31 July 2018, the Group has a landbank of 5.7 million square feet. The Group's strong cash position of HK\$2,437.9 million of cash on hand and undrawn facilities of HK\$3,552.0 million with a net debt to equity ratio of 32% as at 31 July 2018 provides the Group with full confidence and the means to review opportunities more actively. The financial liquidity of the Group has been bolstered by the US\$350 million guaranteed notes issued in January 2018 which is listed on the Stock Exchange of Hong Kong Limited. The proceeds from this guaranteed notes helped to refinance the CNY1,800 million fixed rate senior notes which matured in April 2018. The Group will continue its prudent and flexible approach in growing the landbank and managing its financial position.

## OVERVIEW OF FINAL RESULTS

For the year ended 31 July 2018, the Group recorded a turnover of HK\$950.8 million (2017: HK\$1,326.7 million), representing a decrease of approximately 28.3% over last year. The decrease in turnover was primarily due to residential units in Zhongshan Palm Spring and Guangzhou Eastern Place Phase V having been sold and substantially recognised during the year ended 31 July 2017 and fewer properties being available for sale during the year under review. The gross profit increased slightly to HK\$679.3 million from that of HK\$664.2 million last year. The average Renminbi exchange rate for the year under review appreciated by approximately 5.6% over last year. Excluding the effect of currency translation, the decrease in Renminbi denominated turnover was 32.1%. Set out below is the turnover by segment:

	For the year ended 31 July			For the year ended 31 July		
	2018*	2017*	%	2018	2017	%
	(HK\$ million)	(HK\$ million)	change	(RMB million)	(RMB million)	change
Rental income	766.2	702.1	9.1%	636.7	616.2	3.3%
Sales of properties	184.6	624.6	-70.4%	153.4	548.2	-72.0%
<b>Total:</b>	<b>950.8</b>	<b>1,326.7</b>	<b>-28.3%</b>	<b>790.1</b>	<b>1,164.4</b>	<b>-32.1%</b>

\* The exchange rates adopted for the years ended 31 July 2018 and 2017 are 0.8310 and 0.8777, respectively.

Net profit attributable to owners of the Company was approximately HK\$1,180.1 million (2017: HK\$1,477.5 million), representing a decrease of approximately 20.1% over last year. The decrease is primarily due to (i) lower profit contribution from the sales of Guangzhou Dolce Vita, the joint venture project with CapitaLand China Holdings Pte Ltd ("**CapitaLand China**") as compared to last year, which is recognised as a component of "Share of profits of joint ventures" in the consolidated income statement; and (ii) lower tax indemnity amount received by the Group from LSD as compared to last year pursuant to the tax indemnity deed in connection with the listing of the Company on the Stock Exchange in 1997.

Basic earnings per share was HK\$3.615 (2017: HK\$4.547).

Excluding the effect of property revaluations, net profit attributable to owners of the Company was approximately HK\$629.1 million (2017: HK\$987.9 million), representing a decrease of approximately 36.3% over last year. Basic earnings per share excluding the effect of property revaluations decreased to HK\$1.927 (2017: HK\$3.040).

Adjustment has been made to the weighted average number of issued shares of the Company for the year ended 31 July 2017 for the calculations of basic earnings per share and adjusted basic earnings per share as above due to the Share Consolidation of the Company being effective on 15 August 2017.

<b>Profit attributable to owners of the Company (HK\$ million)</b>	<b>For the year ended 31 July</b>	
	<b>2018</b>	<b>2017</b>
Reported	<b>1,180.1</b>	1,477.5
Adjustments in respect of investment properties		
Revaluation of properties	<b>(860.0)</b>	(800.1)
Deferred tax on investment properties	<b>215.0</b>	200.0
Non-controlling interests' share of revaluation movements less deferred tax	<b>94.0</b>	110.5
Net profit after tax and tax indemnity excluding revaluation gains of investment properties	<b>629.1</b>	987.9

Net assets attributable to owners of the Company as at 31 July 2018 amounted to HK\$15,502.9 million (2017: HK\$14,584.1 million). Adjusted net asset value per share attributable to owners of the Company increased to HK\$47.40 per share as at 31 July 2018 from HK\$44.78 per share as at 31 July 2017. Adjustment has been made to the total number of issued shares of the Company as at 31 July 2017 due to the Share Consolidation of the Company being effective on 15 August 2017.

## PROPERTY PORTFOLIO COMPOSITION

Approximate attributable GFA (in '000 square feet) and number of car-parking spaces as at 31 July 2018:

	<b>Commercial/ Retail</b>	<b>Office</b>	<b>Serviced Apartments</b>	<b>Residential</b>	<b>Total (excluding car-parking spaces &amp; ancillary facilities)</b>	<b>No. of car-parking spaces</b>
Completed Properties						
Held for Rental <sup>1</sup>	1,643	1,048	-	-	2,691	799
Completed Hotel						
Properties and Serviced Apartments	-	-	598	-	598	-
Properties under Development <sup>2</sup>	1,100	1,740	821	2,052	5,713	4,380
Completed Properties Held for Sale	43 <sup>3</sup>	-	-	486	529	2,271
<b>Total GFA of major properties of the Group</b>	<b>2,786</b>	<b>2,788</b>	<b>1,419</b>	<b>2,538</b>	<b>9,531</b>	<b>7,450</b>

1. Completed and rental generating properties

2. All properties under construction

3. Completed properties for sale, including 33,699 square feet of commercial space in Zhongshan Palm Spring Rainbow Mall which is currently for self-use.

## PROPERTY INVESTMENT

### Rental Income

For the year ended 31 July 2018, the Group's rental operations recorded a turnover of HK\$766.2 million (2017: HK\$702.1 million), representing a 9.1% increase over last year. Excluding the effect of currency translation, the growth for Renminbi denominated rental income was 3.3%. Breakdown of rental turnover by major rental properties is as follows:

	For the year ended 31 July			For the year ended 31 July			Year end occupancy (%)
	2018 <sup>#</sup> (HK\$ million)	2017 <sup>#</sup> (HK\$ million)	% Change	2018 (RMB million)	2017 (RMB million)	% Change	
<b>Shanghai</b>							
Shanghai Hong Kong Plaza	416.9	399.4	4.4	346.4	350.6	-1.2	Retail: 96.8% Office: 94.8% Serviced Apartments: 91.5%
Shanghai May Flower Plaza	75.9	75.4	0.7	63.1	66.2	-4.7	Retail: 48.2%* Hotel: 72.2%
Shanghai Regents Park	25.0	20.0	25.0	20.7	17.5	18.3	100.0%
<b>Guangzhou</b>							
Guangzhou May Flower Plaza	113.2	105.5	7.3	94.1	92.6	1.6	99.2%
Guangzhou West Point	19.8	18.4	7.6	16.5	16.1	2.5	100.0%
Guangzhou Lai Fung Tower	105.2	74.9	40.5	87.4	65.7	33.0	Retail: 100.0% Office: 100.0%**
<b>Zhongshan</b>							
Zhongshan Palm Spring	10.2	8.5	20.0	8.5	7.5	13.3	Retail: 75.5%** Serviced Apartments: 51.9%
<b>Total:</b>	<b>766.2</b>	<b>702.1</b>	<b>9.1</b>	<b>636.7</b>	<b>616.2</b>	<b>3.3</b>	

<sup>#</sup> The exchange rates adopted for the years ended 31 July 2018 and 2017 are 0.8310 and 0.8777, respectively

\* The drop in the occupancy rate is due to the early termination of the lease of Lotte Mart on 3 July 2018. The Group is currently discussing with several prospective tenants to fill the vacancy.

\*\* Excluding self-use area

Breakdown of turnover by usage of our major rental properties is as follows:

	For the year ended 31 July 2018			For the year ended 31 July 2017		
	Group interest	Turnover (HK\$ million)	Attributable GFA (square feet)	Group interest	Turnover (HK\$ million)	Attributable GFA (square feet)
<b>Shanghai</b>						
Shanghai Hong Kong Plaza	100%			100%		
Retail		181.2	468,434		181.7	468,434
Office		103.2	362,096		93.4	362,096
Serviced Apartments (room revenue and F&B)		125.2	355,267		117.1	355,267
Car-parking spaces		7.3	N/A		7.2	N/A
		<b>416.9</b>	<b>1,185,797</b>		<b>399.4</b>	<b>1,185,797</b>
Shanghai May Flower Plaza	100%			100%		
Retail		34.3	320,314		35.1	320,314
Hotel (room revenue and F&B)		37.6	143,846		36.6	143,846
Car-parking spaces		4.0	N/A		3.7	N/A
		<b>75.9</b>	<b>464,160</b>		<b>75.4</b>	<b>464,160</b>
Shanghai Regents Park	95%			95%		
Retail		21.0	77,959		16.6	77,959
Car-parking spaces		4.0	N/A		3.4	N/A
		<b>25.0</b>	<b>77,959</b>		<b>20.0</b>	<b>77,959</b>
<b>Guangzhou</b>						
Guangzhou May Flower Plaza	100%			100%		
Retail		98.6	357,424		91.3	357,424
Office		11.6	79,431		10.9	79,431
Car-parking spaces		3.0	N/A		3.3	N/A
		<b>113.2</b>	<b>436,855</b>		<b>105.5</b>	<b>436,855</b>
Guangzhou West Point	100%			100%		
Retail		19.8	171,968		18.4	171,968
Guangzhou Lai Fung Tower	100%			100%		
Retail		12.7	99,054		9.4	101,283
Office		86.6	606,495		62.5	525,463
Car-parking spaces		5.9	N/A		3.0	N/A
		<b>105.2</b>	<b>705,549</b>		<b>74.9</b>	<b>626,746</b>
<b>Zhongshan</b>						
Zhongshan Palm Spring	100%			100%		
Retail*		4.2	147,408		3.3	127,884
Serviced Apartments (room revenue)		6.0	98,556		5.2	98,556
		<b>10.2</b>	<b>245,964</b>		<b>8.5</b>	<b>226,440</b>
<b>Total:</b>		<b>766.2</b>	<b>3,288,252</b>		<b>702.1</b>	<b>3,189,925</b>

\*Excluding self-use area

Rental income performed steadily as a whole with almost full occupancy in all the major properties. The strong growth from Guangzhou Lai Fung Tower is primarily due to it being fully leased during the year under review.

The asset swap transaction with Guangzhou Light Industry Real Estate Limited ("**Guangzhou Light Industry**") as announced on 15 January 2015 in relation to Guangzhou Lai Fung Tower, the office block of Guangzhou Eastern Place Phase V, was completed in August 2017. This enables the Group to consolidate its ownership of Guangzhou Lai Fung Tower completely and provide additional flexibility and strategic value to the Group. The total GFA of this property owned by the Group increased to approximately 705,500 square feet excluding car-parking spaces from that of approximately 626,700 square feet as at 31 July 2017 and the commercial area and the office building of this property excluding self-use area have been fully leased.

## **Review of Major Rental Properties**

### *Shanghai Hong Kong Plaza*

Shanghai Hong Kong Plaza is a twin-tower property located on both the North and South sides of the street at a prime location on Huaihaizhong Road in Huangpu District, Shanghai. The twin-towers are connected by a footbridge.

The property's total GFA is approximately 1.19 million square feet excluding 350 car-parking spaces. The property comprises an office tower, shopping arcades and a serviced apartment tower with total GFA of approximately 362,100 square feet, 468,400 square feet and 355,300 square feet, respectively. The property is directly above the Huangpi South Road Metro Station and is within walking distance of Xintiandi, a well-known landmark in Shanghai. The shopping arcades are now one of the most visible high-end retail venues for global luxury brands in the area. Anchor tenants include The Apple Store, Cartier, Coach, GAP, Tiffany and internationally renowned luxury brands and a wide array of dining options.

The serviced apartments are managed by the Ascott Group and the Group has successfully leveraged the Ascott Group's extensive experience and expertise in operating serviced apartments to position the serviced apartments as a high-end product.

The Group owns 100% of this property.

### *Shanghai May Flower Plaza*

Shanghai May Flower Plaza is a mixed-use project located at the junction of Da Tong Road and Zhi Jiang Xi Road in Su Jia Xiang in the Jing'an District in Shanghai. This project is situated near the Zhongshan Road North Metro Station.

The Group owns 100% in the retail podium which has approximately 320,300 square feet of GFA including the basement commercial area. The asset is positioned as a community retail facility. The lease of Lotte Mart, the anchor tenant in the retail podium was terminated early on 3 July 2018. The Group is discussing with several prospective tenants to fill the vacancy.

### *Guangzhou May Flower Plaza*

Guangzhou May Flower Plaza is a prime property situated at Zhongshanwu Road, Yuexiu District directly above the Gongyuanqian Metro Station in Guangzhou, the interchange station of Guangzhou Subway Lines No. 1 and 2. This 13-storey complex has a total GFA of approximately 436,900 square feet excluding 136 car-parking spaces.

The building comprises of retail spaces, restaurants, office units and car-parking spaces. The property is almost fully leased to tenants comprising well-known corporations, consumer brands and restaurants.

The Group owns 100% of this property.

### *Guangzhou West Point*

Guangzhou West Point is located on Zhongshan Qi Road and is within walking distance from the Ximenkou Subway Station. This is a mixed-use property where the Group has sold all the residential and office units and retained a commercial podium with GFA of approximately 172,000 square feet. Tenants of the retail podium include renowned restaurants and local retail brands.

### *Guangzhou Lai Fung Tower*

Guangzhou Lai Fung Tower is the office block of Phase V of Guangzhou Eastern Place, which is a multi-phase project located on Dongfeng East Road, Yuexiu District, Guangzhou. This 38-storey office building was completed in June 2016.

The asset swap transaction with Guangzhou Light Industry as announced on 15 January 2015 was completed in August 2017. As at 31 July 2018, the total GFA of this property owned by the Group increased to approximately 705,500 square feet excluding car-parking spaces from that of approximately 626,700 square feet as at 31 July 2017 and the commercial area and the office building excluding self-use area have been fully leased.

### *Zhongshan Palm Spring Rainbow Mall*

Zhongshan Palm Spring Rainbow Mall is the commercial element of the wholly owned residential project, Zhongshan Palm Spring. Zhongshan Palm Spring is located in Caihong Planning Area, Western District of Zhongshan. It has a total GFA of approximately 181,000 square feet and excluding self-use area, the occupancy rate as at year end was approximately 75.5%.

## Hotel and Serviced Apartments

### *Ascott Huaihai Road Shanghai*

Ascott Huaihai Road in Shanghai Hong Kong Plaza is managed by the Ascott Group and it is one of a premier collection of the Ascott Limited's serviced residences in over 70 cities in Asia Pacific, Europe and the Gulf region. The residence with total GFA of approximately 357,000 square feet and approximately 355,300 square feet GFA attributable to the Group has 308 contemporary apartments of various sizes: studios (640-750 sq.ft.), one-bedroom apartments (915-1,180 sq.ft.), two-bedroom apartments (1,720 sq.ft.), three-bedroom apartments (2,370 sq.ft.) and two luxurious penthouses on the highest two floors (4,520 sq.ft.). An average occupancy rate of 87.3% was achieved during the year under review and the average room tariff was approximately HK\$1,237.

### *STARR Hotel Shanghai*

STARR Hotel Shanghai is a 17-storey hotel located in the Mayflower Lifestyle complex in Jing'an District, within walking distance to Lines 1, 3 and 4 of the Shanghai Metro Station with easy access to major motorways. There are 239 fully furnished and equipped hotel units with stylish separate living room, bedroom, fully-equipped kitchenette and luxurious bathroom amenities for short or extended stays to meet the needs of the business travelers from around the world and the total GFA is approximately 143,800 square feet. The GFA attributable to the Group is approximately 143,800 square feet. An average occupancy rate of 75.7% was achieved during the year under review and the average room tariff was approximately HK\$545.

### *STARR Resort Residence Zhongshan*

STARR Resort Residence Zhongshan comprises two 16-storey blocks located in the Palm Lifestyle complex in Zhongshan Western District at Cui Sha Road. It is 30 minutes away from Zhongshan ferry pier and an ideal place for weekend breaks with a wide range of family oriented facilities such as an outdoor Swimming Pool, Gym, Yoga Room, Reading Room, Wine Club, Card Game/Mahjong Room, Tennis Court, etc. There are 90 fully furnished serviced apartment units with kitchenette, unit type one- and two-bedroom suite and the total GFA is approximately 98,600 square feet. The resort also has an F&B outlet of 80 seats, suitable for private party and BBQ, etc. An average occupancy rate of 53.2% was achieved during the year under review and the average room tariff was approximately HK\$378.

## PROPERTY DEVELOPMENT

### **Recognised Sales**

For the year ended 31 July 2018, the Group's property development operations recorded a turnover of HK\$184.6 million (2017: HK\$624.6 million) from sale of properties, representing a 70.4% decrease over last year.

Total recognised sales was primarily driven by the sales performance of residential units of Guangzhou Eastern Place Phase V and Zhongshan Palm Spring of which approximately 7,521 and 84,936 square feet of residential GFA were sold, respectively, achieving sales revenue of HK\$50.2 million and HK\$90.5 million, respectively.

For the year ended 31 July 2018, average selling price recognised as a whole (excluding Guangzhou Dolce Vita and car-parking spaces) amounted to approximately HK\$1,649 per square foot (2017: HK\$983 per square foot). Sales of residential units and retail units of Guangzhou Dolce Vita performed well and achieved average selling price of HK\$3,616 and HK\$5,445 per square foot, respectively. This is recognised as a component of "Share of profits of joint ventures" in the consolidated income statement.

Breakdown of turnover for the year ended 31 July 2018 from property sales is as follows:

<b>Recognised basis</b>	<b>No. of Units</b>	<b>Approximate GFA</b> (Square feet)	<b>Average Selling Price<sup>#</sup></b> (HK\$/square foot)	<b>Turnover*</b>	
				(HK\$ million <sup>##</sup> )	(RMB million)
Guangzhou Eastern Place Residential Units – Phase V	7	7,521	6,980	50.2	41.7
Guangzhou King's Park Commercial Units	1	3,337	2,380	7.5	6.3
Zhongshan Palm Spring Residential High-rise Units	70	84,936	1,148	90.5	75.2
Others				1.1	0.9
<b>Subtotal</b>	<b>78</b>	<b>95,794</b>	<b>1,649</b>	<b>149.3</b>	<b>124.1</b>
Guangzhou King's Park Car-parking Spaces	6			4.6	3.8
Guangzhou Eastern Place Car-parking Spaces	27			30.7	25.5
<b>Total</b>				<b>184.6</b>	<b>153.4</b>
<b>Recognised sales from joint venture project</b>					
Guangzhou Dolce Vita Residential Units**(47.5% basis)	42	92,288	3,616	313.8	260.8
Retail Units**(47.5% basis)	-	665	5,445	3.4	2.8
<b>Subtotal</b>	<b>42</b>	<b>92,953</b>	<b>3,629</b>	<b>317.2</b>	<b>263.6</b>
Car-parking Spaces**(47.5% basis)	45			16.1	13.4
<b>Total</b>				<b>333.3</b>	<b>277.0</b>

<sup>#</sup> Before business tax and value-added tax inclusive

<sup>##</sup> The exchange rate adopted for the year ended 31 July 2018 is 0.8310

\* After business tax and value-added tax exclusive

\*\* Guangzhou Dolce Vita is a joint venture project with CapitaLand China in which each of the Group and CapitaLand China has an effective 47.5% interest. For the year ended 31 July 2018, 89 residential units and 1 retail unit were sold and the recognised sales (after business tax and value-added tax exclusive) attributable to the full project is HK\$667.9 million (excluding car-parking spaces) and approximately 195,690 square feet (excluding car-parking spaces) of GFA were recognised. The recognised sales from car-parking spaces attributable to the full project is HK\$33.8 million.



## Contracted Sales

As at 31 July 2018, the Group's property development operations, excluding Guangzhou Dolce Vita, has contracted but not yet recognised sales of HK\$51.8 million and HK\$246.9 million from sales of residential units in Zhongshan Palm Spring and studios of Hengqin Novotown Phase I, respectively and HK\$3.4 million from sales of 6 car-parking spaces in Guangzhou King's Park, Guangzhou Eastern Place and Zhongshan Palm Spring. Sales of the studios of Hengqin Novotown Phase I were strong and achieved an average selling price of HK\$5,207 per square foot. Excluding the effect of currency translation, the Renminbi denominated contracted but not yet recognised sales of residential units, studios and car-parking spaces, excluding Guangzhou Dolce Vita as at 31 July 2018 amounted to RMB251.0 million (31 July 2017: RMB125.7 million).

The total contracted but not yet recognised sales of the Group as at 31 July 2018 including Guangzhou Dolce Vita and car-parking spaces amounted to HK\$302.5 million (31 July 2017: HK\$402.8 million). The Renminbi denominated contracted but not yet recognised sales of residential units and car-parking spaces, including Guangzhou Dolce Vita as at 31 July 2018 amounted to RMB251.3 million (31 July 2017: RMB353.6 million).

Breakdown of contracted but not yet recognised sales as at 31 July 2018 is as follows:

<b>Contracted basis</b>	<b>No. of Units</b>	<b>Approximate GFA</b> (Square feet)	<b>Average Selling Price<sup>#</sup></b> (HK\$/square foot)	<b>Turnover<sup>##</sup></b> (HK\$ million <sup>###</sup> )	<b>(RMB million)</b>
Zhongshan Palm Spring					
Residential High-rise Units	31	34,614	1,497	51.8	43.0
Hengqin Novotown					
Studios	11	47,420	5,207	246.9	205.2
<b>Subtotal</b>	<b>42</b>	<b>82,034</b>	<b>3,641</b>	<b>298.7</b>	<b>248.2</b>
Guangzhou King's Park					
Car-parking Spaces	2			1.6	1.3
Guangzhou Eastern Place					
Car-parking Spaces	1			1.2	1.0
Zhongshan Palm Spring					
Car-parking Spaces	3			0.6	0.5
<b>Subtotal</b>				<b>302.1</b>	<b>251.0</b>
<b>Contracted sales from joint venture project</b>					
Guangzhou Dolce Vita					
Car-parking Spaces**(47.5% basis)	1			0.4	0.3
<b>Subtotal</b>				<b>0.4</b>	<b>0.3</b>
<b>Total (excluding car-parking spaces)</b>	<b>42</b>	<b>82,034</b>	<b>3,641</b>	<b>298.7</b>	<b>248.2</b>
<b>Total (including car-parking spaces)</b>				<b>302.5</b>	<b>251.3</b>

<sup>#</sup> Before business tax and value-added tax inclusive

<sup>##</sup> The exchange rate adopted for the year ended 31 July 2018 is 0.8310

<sup>\*\*</sup> Guangzhou Dolce Vita is a joint venture project with CapitaLand China in which each of the Group and CapitaLand China has an effective 47.5% interest. As at 31 July 2018, the contracted but not yet recognised sales from car-parking spaces attributable to the full project is HK\$0.8 million.

## **Review of Major Properties Completed for Sale and under Development**

### *Shanghai Northgate Plaza redevelopment project*

Shanghai Northgate Plaza I is located on Tian Mu Road West in the Jing'an District of Shanghai near the Shanghai Railway Terminal and comprises office units, a retail podium and car-parking spaces. Shanghai Northgate Plaza II is a vacant site adjacent to Northgate Plaza I. In September 2016, the Group completed the acquisition of the 6th to 11th floors of Hui Gong Building which is physically connected to Northgate Plaza I, together with the right to use 20 car-parking spaces in the basement. The Group plans to redevelop Shanghai Northgate Plaza I, Northgate Plaza II and the Hui Gong Building together under a comprehensive redevelopment plan which includes an office tower, a shopping arcade and underground car-parking spaces and is expected to add a total GFA of approximately 693,600 square feet excluding car-parking spaces to the rental portfolio of the Group. Demolition of Northgate Plaza I and Hui Gong Building was completed in May 2017 and foundation works commenced in September 2017. This project is expected to complete in the fourth quarter of 2021.

### *Shanghai May Flower Plaza*

Shanghai May Flower Plaza is a completed mixed-use project located at the junction of Da Tong Road and Zhi Jiang Xi Road in Su Jia Xiang in the Jing'an District in Shanghai and situated near the Zhongshan Road North Metro Station.

The residential portion of Shanghai May Flower Plaza is branded "The Mid-town" which comprises 628 residential units and approximately 627,500 square feet of GFA. As of 31 July 2018, 458 car-parking spaces of this development remained unsold with a carrying amount of approximately HK\$103.4 million.

### *Shanghai Wuli Bridge Project*

In July 2014, the Group succeeded in the auction for the land use rights of a piece of land located by Huangpu River in Huangpu District in Shanghai with a site area of approximately 74,100 square feet. The proposed development has attributable GFA of approximately 83,700 square feet and is intended to be developed into a high end luxury residential project. Construction works commenced in August 2017. This project is expected to complete in the second quarter of 2019.

### *Guangzhou Eastern Place Phase V*

Guangzhou Eastern Place is a multi-phase project located on Dongfeng East Road, Yuexiu District, Guangzhou. The current Phase V development has a total GFA attributable to the Group of approximately 1,024,900 square feet, comprising two residential blocks (GFA 319,400 square feet approximately), an office block and ancillary retail spaces (GFA 705,500 square feet approximately). Construction work of residential blocks was completed during the year ended 31 July 2015 and the office block was completed in June 2016.

The residential portion of the Guangzhou Eastern Place Phase V comprised of 317 units. For the year ended 31 July 2018, 7,521 square feet was recognised at an average selling price of HK\$6,980 per square foot, which contributed HK\$50.2 million to the turnover. As of 31 July 2018, 20 car-parking spaces of this development remained unsold with a carrying amount of approximately HK\$12.7 million.

### *Guangzhou Dolce Vita*

The Guangzhou Dolce Vita is a joint venture project with CapitaLand China in which each of the Group and CapitaLand China has a 47.5% interest. This development in Jinshazhou, Hengsha, Baiyun District, Guangzhou has a total project GFA of approximately 5.459 million square feet. The project comprises of approximately 2,796 low-rise and high-rise residential units and shopping amenities totaling 3.833 million square feet excluding ancillary facilities and car-parking spaces. It is conveniently located near the business centre of Jinshazhou as well as several shopping and entertainment areas and is easily accessible via Guangzhou Subway Line 6 and other transport modes. Praised as the model metropolis for Guangzhou and Foshan, Jinshazhou is located in northwest Guangzhou.

During the year under review, 92,953 square feet attributable to the Group was recognised and generated attributable sale proceeds of HK\$317.2 million. As at 31 July 2018, the contracted but not yet recognised sales of car-parking spaces amounted to approximately HK\$0.4 million attributable to the Group. Construction of this project has been completed.

### *Guangzhou King's Park*

This is a high-end residential development located on Donghua Dong Road in Yuexiu District. The attributable GFA is approximately 98,300 square feet excluding 57 car-parking spaces and ancillary facilities. The project was launched for sale in January 2014.

During the year under review, the sales of 1 commercial unit contributed HK\$7.5 million to the turnover. As at 31 July 2018, the contracted but not yet recognised sales of the 2 car-parking spaces amounted to approximately HK\$1.6 million.

### *Guangzhou Haizhu Plaza*

Guangzhou Haizhu Plaza is located on Chang Di Main Road in Yuexiu District, Guangzhou along the Pearl River. The Group owns the entire project. The proposed development has a total project GFA of approximately 602,800 square feet and is intended to be developed for rental purposes. The completion is expected to be in the fourth quarter of 2022.

### *Zhongshan Palm Spring*

The project is located in Caihong Planning Area, Western District of Zhongshan. The overall development has a total planned GFA of approximately 6.075 million square feet. The project will comprise of high-rise residential towers, townhouses, serviced apartments and commercial blocks totaling 4.466 million square feet.

During the year under review, 84,936 square feet of high-rise residential units were recognised at average selling prices of HK\$1,148 per square foot, which contributed a total of HK\$90.5 million to the sales turnover. As at 31 July 2018, contracted but not yet recognised sales for residential units amounted to HK\$51.8 million, at average selling prices of HK\$1,497 per square foot. As at 31 July 2018, completed units held for sale in this development amounted to 486,500 square feet with a carrying amount of approximately HK\$395.9 million. The remaining GFA under development was approximately 2,099,200 square feet. Set out below is the current expectation on the development of the remaining phases:

<b>Phase</b>	<b>Description</b>	<b>Approximate GFA* (square feet)</b>	<b>Expected completion</b>
III	High-rise residential units including commercial units	523,100	Q3 2020
IV	High-rise residential units including commercial units	1,576,100	Q2 2021

\* Excluding car-parking spaces and ancillary facilities

The Group is closely monitoring the market conditions and will adapt the pace of development accordingly.

### *Hengqin Novotown*

On 25 September 2013, the Company announced it had successfully won Phase I of the Novotown project in Hengqin which is 80% owned by the Group and 20% owned by eSun Holdings Limited. The Phase I of Novotown has a total GFA of 4.2 million square feet including car-parking spaces and ancillary facilities. The minimum investment requirement for the Phase I of Novotown is approximately RMB3.0 billion (equivalent to approximately HK\$3.5 billion), of which approximately RMB523.3 million (equivalent to approximately HK\$601.9 million) is land cost as per the land grant contract entered into between the Group and The Land and Resources Bureau of Zhuhai on 27 September 2013. The master layout plan for Phase I of Novotown was approved in January 2015 and construction work commenced at the end of 2015. Completion is expected to be in the first half of 2019.

The expected GFA breakdown by usage is set out below:

<b>Usage</b>	<b>GFA (square feet)</b>
Cultural themed hotel	596,727
Cultural workshop	429,641
Cultural commercial area	523,843
Performance halls	160,937
Cultural attractions	293,292
Office	542,447
Cultural studios (for sale)	244,936
Car-parking spaces	582,827
Ancillary facilities and others	844,817
<b>Total:</b>	<b>4,219,467</b>

Hyatt group was engaged as the manager for the cultural themed hotel in March 2015. On 30 October 2015, a licensing agreement was entered into with Lionsgate LBE, Inc. for the development and operation of the Lionsgate Entertainment World™ in one of the two performance halls in the Phase I of Novotown. Village Roadshow Theme Parks, the world renowned theme park operator with attractions across Australia and America, was appointed in July 2016 to consult during the construction phase, oversee its preopening and to operate the Lionsgate Entertainment World™ for a minimum of ten years. The Lionsgate Entertainment World™ is expected to feature attractions, retail, and dining experiences themed around Lionsgate's most captivating global film franchises, including The Hunger Games, The Twilight Saga, The Divergent Series, Now You See Me, Gods of Egypt and Escape Plan.

The Group also entered into licensing agreements on 30 October 2015 with a master license holder of National Geographic Society to develop a family edutainment center called National Geographic Ultimate Explorer, the size of which is expected to be approximately 50,200 square feet, containing 18 individual attractions including rides, F&B facilities, retail premises, virtual reality and/or 4-D interactive experiences, and other types of entertainment and educational attractions.

In June 2017, the Group entered into a cooperation agreement with Trans-Island Limousine Service Limited, a wholly-owned subsidiary of Kwoon Chung Bus Holdings Limited for the development of a cross-border bus service between Hong Kong and Hengqin. The sole and exclusive bus terminus in Hengqin will be located at the Novotown.

In January 2017, the Group entered into a shareholders' agreement with Sanitas Management Company Limited, which owns the Taipei Beitou Health Management Hospital in Taiwan to form a joint venture company codeveloping a healthcare and beauty center in the Phase I of Novotown. This healthcare tourism destination is expected to have an area of approximate 80,000 square feet, providing visitors with comprehensive medical check-ups, beauty consultation and wellness services.

In June 2017, the Group entered into a licence agreement with Real Madrid in relation to the development and operation of the Real Madrid LBE in Novotown. In November 2017, the Group entered into a cooperation agreement with Harrow International (China) Management Services Limited and ILA Holdings Limited bringing Harrow International China Group, the world's leading learning institution, to set up ILA Hengqin in Hengqin. Real Madrid LBE and the ILA Hengqin are planned to be launched in Phase II of the Novotown project in Hengqin, subject to the acquisition of the land for Phase II. Discussions between the Group and the Hengqin government regarding the land concession and the Phase II development of the Novotown are ongoing.

The Group and Porsche did not reach a final agreement in relation to the licensing of Porsche's intellectual property rights and the provision of consultation services for the development of the auto experience theme centre in Phase II of Novotown prior to the expiration of the framework agreement entered into in September 2017.

## **CAPITAL STRUCTURE, LIQUIDITY AND DEBT MATURITY PROFILE**

As at 31 July 2018, cash and bank balances held by the Group amounted to HK\$2,437.9 million and undrawn facilities of the Group was HK\$3,552.0 million.

As at 31 July 2018, the Group had total borrowings amounting to HK\$7,445.6 million (2017: HK\$6,091.4 million), representing an increase of HK\$1,354.2 million from 2017. The consolidated net assets attributable to the owners of the Company amounted to HK\$15,502.9 million (2017: HK\$14,584.1 million). The gearing ratio, being net debt (total borrowings less cash and bank balances) to net assets attributable to the owners of the Company was approximately 32% (2017: 24%). The maturity profile of the Group's borrowings of HK\$7,445.6 million is well spread with HK\$419.2 million repayable within 1 year, HK\$1,184.2 million repayable in the second year, HK\$5,648.1 million repayable in the third to fifth years and HK\$194.1 million repayable beyond the fifth year.

Approximately 45% and 51% of the Group's borrowings were on a fixed rate basis and floating rate basis, respectively, and the remaining 4% of the Group's borrowings were interest free.

Apart from the guaranteed notes, the Group's other borrowings of HK\$4,720.1 million were 53% denominated in Renminbi ("**RMB**"), 37% in Hong Kong dollars ("**HKD**") and 10% in United States Dollars ("**USD**").

The Group's guaranteed notes of HK\$2,725.5 million were denominated in USD. The Group has entered into cross currency swap agreements with financial institutions and the guaranteed notes have been effectively converted into HKD denominated debts.

The Group's cash and bank balances of HK\$2,437.9 million were 85% denominated in RMB, 8% in HKD and 7% in USD.

The Group's presentation currency is denominated in HKD. The Group's monetary assets, liabilities and transactions are principally denominated in RMB, USD and HKD. The Group, with HKD as its presentation currency, is exposed to foreign currency risk arising from the exposure of HKD against USD and RMB, respectively. Considering that HKD is pegged against USD, the Group believes that the corresponding exposure to USD exchange rate fluctuation is nominal. However, the Group has a net exchange exposure to RMB as the Group's assets are principally located in China and the revenues are predominantly in RMB. Apart from the aforesaid cross currency swap arrangements, the Group does not have any derivative financial instruments or hedging instruments outstanding.

Certain assets of the Group have been pledged to secure borrowings of the Group, including investment properties with a total carrying amount of approximately HK\$11,575.2 million, properties under development with a total carrying amount of approximately HK\$1,366.7 million, serviced apartments and related leasehold improvements with a total carrying amount of approximately HK\$464.7 million, construction in progress with a total carrying amount of approximately HK\$904.2 million and bank balances of approximately HK\$650.7 million.

Taking into account the amount of cash being held as at the end of the reporting period, the available banking facilities and the recurring cash flows from the Group's operating activities, the Group believes that it would have sufficient liquidity to finance its existing property development and investment projects.

## **PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES**

On 25 April 2018, the Company fully redeemed all of its outstanding 6.875% fixed rate senior notes due 2018 issued in 2013. Save as disclosed above, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities during the year ended 31 July 2018.

## **CORPORATE GOVERNANCE**

The Company is committed to achieving and maintaining high standards of corporate governance and has established policies and procedures for compliance with the principles and code provisions set out from time to time in the Corporate Governance Code ("**CG Code**") contained in Appendix 14 to the Rules Governing the Listing of Securities on the Stock Exchange ("**Listing Rules**").

The Company has complied with all the code provisions set out in the CG Code for the year ended 31 July 2018 save for the deviations from code provisions A.4.1 and A.5.1 as follows:

*Under code provision A.4.1, non-executive directors should be appointed for a specific term and subject to re-election.*

None of the existing non-executive directors ("**NEDs**", including the independent non-executive directors ("**INEDs**")) of the Company is appointed for a specific term. However, all directors of the Company ("**Directors**") are subject to the retirement provisions of the Amended and Restated Articles of Association of the Company ("**Articles of Association**") which require that the Directors for the time being shall retire from office by rotation once every three years since their last election by the Shareholders and the retiring Directors are eligible for re-election. In addition, in accordance with the provisions of the Articles of Association, any person appointed by the Board as a Director (including a NED) either to fill a casual vacancy or as an addition to the Board will hold office only until the next following general meeting of the Company (in the case of filling a casual vacancy) or until the next following annual general meeting of the Company (in the case of an addition to the Board) and will then be eligible for re-election. In view of these, the Board considers that such requirements are sufficient to meet the underlying objective of the said code provision A.4.1 and, therefore, does not intend to take any remedial steps in this regard.

*Under code provision A.5.1, a nomination committee comprising a majority of the independent non-executive directors should be established and chaired by the chairman of the board or an independent non-executive director.*

The Company has not established a nomination committee whose functions are assumed by the full Board. Potential new Directors will be recruited based on their knowledge, skills, experience and expertise and the requirements of the Company at the relevant time and candidates for the INEDs must meet the independence criterion. The process of identifying and selecting appropriate candidates for consideration and approval by the Board has been, and will continue to be, carried out by the executive Directors ("**EDs**"). As the above selection and nomination policies and procedures have already been in place and the other duties of the nomination committee as set out in the CG Code have long been performed by the full Board effectively, the Board does not consider it necessary to establish a nomination committee at the current stage.

## EMPLOYEES AND REMUNERATION POLICIES

As at 31 July 2018, the Group employed a total of around 1,300 employees. The Group recognises the importance of maintaining a stable staff force in its continued success. Under the Group's existing policies, employee pay rates are maintained at competitive levels whilst promotion and salary increments are assessed on a performance-related basis. Discretionary bonuses are granted to employees based on their merit and in accordance with industry practice. Other benefits including share option scheme, mandatory provident fund scheme, free hospitalisation insurance plan, subsidised medical care and sponsorship for external education and training programmes are offered to eligible employees.

## INVESTOR RELATIONS

To ensure our investors have a better understanding of the Company, our management engages in a pro-active investor relations programme. Our Executive Directors and Investor Relations Department communicate with research analysts and institutional investors on an on-going basis and meet with research analysts and the press after our results announcements, attend major investors' conferences and participate in international non-deal roadshows to communicate the Company's financial performance and global business strategy.

Since 1 August 2017, the Company has met with a number of research analysts and investors and attended non-deal roadshows as follows:

<b>Month</b>	<b>Event</b>	<b>Organizer</b>	<b>Location</b>
October 2017	Post results non-deal roadshow	CLSA	Hong Kong
October 2017	Post results non-deal roadshow	DBS	Singapore
November 2017	Post results non-deal roadshow	BNP	London
November 2017	Post results non-deal roadshow	BNP	New York/ Los Angeles
January 2018	Deal roadshow – Lai Fung USD guaranteed notes	DBS/HSBC/OCBC/UBS	Singapore
January 2018	Deal roadshow – Lai Fung USD guaranteed notes	DBS/HSBC/OCBC/UBS	Hong Kong
January 2018	The Pulse of Asia Conference	DBS	Singapore
March 2018	Post results non-deal roadshow	DBS	Hong Kong
March 2018	Post results non-deal roadshow	DBS	Singapore
April 2018	Post results non-deal roadshow	DBS	London
April 2018	Post results non-deal roadshow	Daiwa	New York
May 2018	Post results non-deal roadshow	DBS	Kuala Lumpur
September 2018	2018 SCB Annual Investor Reverse Roadshow	Standard Chartered Bank	Hong Kong

The Company also had a research report published as follows:

<b>Firm</b>	<b>Analyst</b>	<b>Publication Date</b>
HSBC	Keith CHAN	23 October 2017

The Company is keen on promoting investor relations and enhancing communication with the Shareholders and potential investors. It welcomes suggestions from investors, stakeholders and the public who may contact the Investor Relations Department by phone on (852) 2853 6116 during normal business hours, by fax at (852) 2853 6651 or by e-mail at [ir@laifung.com](mailto:ir@laifung.com).

## **REVIEW OF ANNUAL RESULTS**

The audit committee of the Company currently comprises two of the INEDs, namely Mr. Law Kin Ho and Mr. Lam Bing Kwan, and a NED, Mr. Lucas Ignatius Loh Jen Yuh (alternate: Mr. Puah Tze Shyang). The committee has reviewed the consolidated results (including the consolidated financial statements) of the Company for the year ended 31 July 2018.

## **REVIEW OF PRELIMINARY ANNOUNCEMENT OF RESULTS BY THE INDEPENDENT AUDITOR**

The figures in respect of the Group's consolidated statement of financial position, consolidated income statement, consolidated statement of comprehensive income and the related notes thereto for the year ended 31 July 2018 as set out in the preliminary announcement have been agreed by the Company's auditor to the amounts set out in the Group's consolidated financial statements for the year. The work performed by the Company's auditor, Ernst & Young in this respect did not constitute an assurance engagement in accordance with Hong Kong Standards on Auditing, Hong Kong Standards on Review Engagements or Hong Kong Standards on Assurance Engagements issued by the Hong Kong Institute of Certified Public Accountants and consequently no assurance has been expressed by Ernst & Young on the preliminary announcement.

## **ANNUAL GENERAL MEETING**

The AGM will be held on Friday, 21 December 2018. Notice of the AGM together with the Company's Annual Report for the year ended 31 July 2018 will be published on the respective websites of the Stock Exchange and the Company and despatched to Shareholders in mid-November 2018.

By Order of the Board  
**Chew Fook Aun**  
Chairman

Hong Kong, 25 October 2018

*As at the date of this announcement, the Board comprises seven Executive Directors, namely Mr. Chew Fook Aun (Chairman), Dr. Lam Kin Ming (Deputy Chairman), Mr. Lam Kin Hong, Matthew (Executive Deputy Chairman), Mr. Lam Hau Yin, Lester (Chief Executive Officer), Madam U Po Chu, Mr. Cheng Shin How and Mr. Lee Tze Yan, Ernest; two Non-executive Directors, namely Mr. Lucas Ignatius Loh Jen Yuh and Mr. Puah Tze Shyang (also alternate to Mr. Lucas Ignatius Loh Jen Yuh); and five Independent Non-executive Directors, namely Messrs. Lam Bing Kwan, Ku Moon Lun, Law Kin Ho, Mak Wing Sum, Alvin and Shek Lai Him, Abraham.*